

<b>Paper:</b>	<b>Appendix 1: Process and timeline for the development of the Primary Care Strategy for Barnet CCG 2016/17</b>
<b>Date:</b>	21 October 2015
<b>Meeting:</b>	Barnet Health and Wellbeing Board – 12 <sup>th</sup> November 2015
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<b>Version Control:</b>	V1 – 21 October 2015 – Rebecca Thornley V2 – 21 October 2015 – Dr Michelle Newman

## Background

Barnet CCG aims to build on the roadmap set by NHS England via the Transforming Primary Care in London Strategic Commissioning Framework which looks to create local commissioning and contracting priorities to strengthen the quality of care patients receive out of hospital. The method for doing this will be through the development of a Primary Care Strategy for Barnet. Primary care needs to provide services that are accessible seven days a week, be proactive in meeting the needs of the local population and which realise high quality health outcomes for patients.

This local strategy will be developed in partnership with NHS England, the Health and Wellbeing Board, Public Health, primary care service providers, the third sector and most importantly patients, their carers and the wider public.

Already, through collaborative working with NHS England, joint primary care commissioning gives Barnet CCG the opportunity to realise its five year commissioning plan in a new way as clinical commissioners of both primary and secondary care.

As the CCG moves to full delegated authority for commissioning primary care, the primary care strategic plan will ensure that services being developed reduce variation and promote consistency of care at a very local level, while continuing to improve quality, align primary care services to the wider CCG commissioning intentions and ensure value for money.

The legal mechanism for commissioning primary medical care services currently is through General Medical Service (GMS) contracts, Personal Medical Service (PMS) contracts and Alternative Provider Medical Service (APMS) contracts. Any other locally commissioned services provided by GP practices are commissioned through the National NHS Standard Contract with the emphasis on moving to outcomes based approaches to commissioning primary care at practice, network and whole systems level. The strategy will ensure that this legal requirement is fully observed and that outcomes are robustly performance managed.

The CCG is looking to further develop primary medical care by putting general practice at the heart of health and social care by:-The primary care strategy we are proposing to develop will seek to place General Practice at the heart of health and social care services by:

- The integration of multidisciplinary teams ensuring seamless services and strengthening the clinical workforce across all networks.
- Fully integrating clinical pathways of care across primary care, mental health, social care and the third sector.
- Improving access and continuity of care for patients seven days a week across primary, secondary and out of hours care.
- Placing a greater focus on prevention and managing self-care.

## **Developing a primary care vision**

The Governing Body of the CCG is holding a focussed session to undertake a review of its current primary care vision. This will be held on 29<sup>th</sup> October 2015. This session will provide the opportunity for clinical leaders within the CCG, senior management team and lay members to fully evaluate the primary care journey in Barnet to date and refresh the previous vision, aligning this to the wider commissioning intentions and to our five year plan. The outputs from this workshop will be shared primary care service providers and service users as part of the shaping of the primary care strategy.

## **Document themes**

The main themes of the primary care strategy have been selected to align the document to the NCL Primary Care Strategy (which is currently being refreshed), the Transforming Primary Care in London Strategic Commissioning Framework and the key priorities identified through our current commissioning intentions. These themes can be summarised as:-

1. Developing a primary care vision
2. Delivering primary care transformation through joint/delegated commissioning
3. Understanding the primary care service need (with reference to the JSNA/Health and Wellbeing Strategy for Barnet) and capturing priorities
4. Developing new models of shared care

5. Developing the primary care infrastructure to enable change (this includes both the local information technology and governance strategy and primary care estate strategy)
6. Delivering primary care services at scale – including developing and supporting the primary care workforce and GP networks/federative models
7. Demonstrating how conflicts of interest will be managed when investing in primary care
8. Developing market testing and robust procurement processes to enable patient choice
9. Engaging effectively with patients and the public to ensure services are of high quality, equitable and demonstrate true value for money.

## Consultation, Engagement and Timescales

The consultation and engagement process has already begun with meetings undertaken and planned with:-

Stakeholder Group	Meeting/Consultation	Actions
Health Watch Barnet	20.10.15 – Presentation to Health Watch Barnet Primary Care Committee	To work closely with primary care committee members to shape the detail of patient engagement and work with practice patient participation groups to identify primary care service priorities – locality needs
Primary Care Working Group	Monthly Barnet CCG primary care working group – presenting regular updates on the development of the strategic plan – making amendments/additions as required	Meeting with CCG lay members, clinical leaders, primary care managers and commissioning leads to shape and own the direction of the strategy. 22.10.15.
Barnet CCG Governing Body	29.10.15 – full engagement session to confirm the primary care vision for Barnet in preparation for Joint/Delegated commissioning	Working with the clinical and management leadership team of NHS Barnet to clarify the primary care vision refresh and confirm priorities evolving from stakeholder engagement/national and NCL directives
Practice Patient Participation Groups Pan-Barnet	Meetings/questionnaires to be shaped with Healthwatch and socialised during November 2015	Undertake quantitative feedback from all practice patient participation groups capturing local needs/aspirations for primary care services
Health and Wellbeing Board	Proposal for developing the primary care strategy for November Board meeting 12.11.15	Proposal for noting by H&WBB of the CCG primary care strategic direction and strategic document process and sharing of information on how the

		process will be delivered.
Pan Barnet Primary Care Provider network	Proposals to be shared at the pan Barnet primary care provider network meeting in November following access discussion 21/10.15	Draft strategy to be shared with pan Barnet primary medical care provider networks for feedback/contribution to strategic content
Barnet Local Medical Committee	Draft proposals for primary care strategy to be shared with the Londonwide LMC (Barnet representative)	Meeting arranged for November to share priorities for primary care with LMC representing all 64 GP practices in Barnet.
NHS England (London)	Meeting with NHS England (London) senior primary care leads to ensure that the ambitions of the NCL Transforming Primary Care Strategic Framework is referenced and aligned with the within the content of the Barnet Primary Care Strategy	Meeting week commencing 2.11.15
Joint Primary Care Commissioning Board – NHS England	Monthly JPCCB meetings – draft to be presented to the November meeting to ensure this aligns to NCL primary care ambitions	Meeting week commencing 2.11.15

## Literature Review

A full literature review underpin the development of the primary care strategy ensuring local needs assessments, health and wellbeing strategic priorities, North Central London and national NHS England ambitions and the wider commissioning intentions from the CCG will be fully referenced.

The key documents will include:-

Barnet Joint Strategic Needs Assessment (as presented to the H&WBB in September 2015)

Barnet Health and Wellbeing Strategy (as approved at the September H&WBB)

NHS England - North Central London – Transforming Primary Care in London Strategic Commissioning Framework

NCL Primary Care Strategy (currently in the process of being refreshed/updated for November 2015 deadline)

NHS England – Five Year Forward View

Barnet CCG – Operating Framework and Five Year Commissioning Plan

Barnet CCG – Commissioning Intentions

All will be fully referenced within the document – with document links embedded.

## Next steps

The CCG will undertake a period of engagement and consultation during October/November and December – gathering information which will feed into the draft Primary Care strategic document. This document will then be presented in draft format to the:-

- October/November and December CCG Primary Care Working Group
- November/December/January CCG Clinical Cabinet
- November/December CCG Communications and Engagement Group
- November and December CCG Primary Care Procurement Committee
- October/November/December CCG Governing Body
- October/November and December Health Watch Primary Care Committee
- November and December Joint Primary Care Commissioning Board
- GP Practice Patient Participation Groups
- GP Practice Provider Networks
- November and January Barnet Health and Wellbeing Board
- Local Medical Committee (LMC)
- November and December Joint NHS England and Barnet CCG Estates Strategy Working Group

And be made available via the CCG primary care public section of the CCG website for additional patient and public feedback/comment

A draft of the primary care strategy will be presented at the January Health and Wellbeing Board when the Committee will be asked to note content and capture the information contained within it.

On final approval by the Barnet CCG Governing Body in February the final strategic report will be shared with key stakeholders and published on the public facing side of the CCG website.

The strategy will be regularly reviewed, version controlled and updated in line with changes to national primary care policy and local commissioning priorities.